	Year 0 March 2018- September 2018	Year 1 September 2018-September 2019	Year 2 September 2019-September 2020	Year 3 September 2020-September 2021
Tier 1 Universal Services	<ul> <li>Attendance Network to continue in current format</li> <li>Behaviour Network to continue in current format</li> <li>Set borough wide principles for inclusion and set out how this will be visible.</li> <li>Plan new "Inclusion Conversation" system and agree incentives, QA and vision. Link to analysis of all key inclusion data around individual schools.</li> <li>Develop Borough Wide collective responsibility agreements with Head Teachers which should include funding arrangements (PEX, AWPU/PP and High Needs Element 3), behaviour policy, non-negotiable, pupil movement through the continuum, aims, aspirations and shared principles.</li> <li>Continue to develop data capture in respect of: managed moves, part time timetables and PEX.</li> </ul>	<ul> <li>Attendance Network to continue In current format</li> <li>Behaviour network to be strengthened and themed. Themes should be linked to Doncaster Priorities, updates and local appetite.</li> <li>Pilot new "Inclusion Conversation" and evaluate</li> <li>The collective responsibly becomes the core strategy that guides all Inclusion processes in Doncaster.</li> <li>Review Fair Access Protocols using collective responsibility strategy.</li> </ul>	<ul> <li>Explore combining Attendance &amp; Behaviour Networks</li> <li>Embed "Inclusion Conversation" and develop QA Framework for use across the Borough e.g. Charter Mark and/or Inclusion Quality Mark</li> </ul>	There is effective and consistent practice across all sectors, supported by a high quality outreach offer and appropriate support and challenge.
Tier 2 universal plus services; can meet vulnerable children's needs with additional support OUTREACH SUPPORT	<ul> <li>Cancel secondment of PLC team to Inspiring Futures. PLC Outreach team becomes L.A. Primary Outreach Service.</li> <li>Skills audit of current Primary Learning Centre Outreach Teams</li> <li>Develop comprehensive approach to outreach to include: agreed model, methods of assessment, needs analysis, intervention menu and evaluation/success criteria.</li> <li>Design/develop multi-professional outreach service.</li> <li>Consider alignment and refocussing of LA delivered services in line with design of outreach service.</li> <li>Develop vision for outreach service which includes role of wider partners including (but not limited to EPS/ASCETS)</li> <li>Plan how outreach support TRANSITION &amp; REINTEGRATION and finalise Policy &amp; Guidance</li> <li>Develop training strategy for outreach teams (to include identified Borough wide priority areas)</li> <li>Re-launch transition panel with tiered outreach offer to support transition utilising new primary outreach team.</li> <li>Re-broker Service Level Agreement for all Secondary Learning centre settings to ensure</li> </ul>	<ul> <li>Skills audit of secondary Learning Centre outreach team.</li> <li>De-commissioning of Learning Centre outreach, with resource brought in-house as part of outreach support service. TUPE of staff to the L.A. begins.</li> <li>Implement high quality, specialised training opportunities for outreach teams</li> <li>Provide greater capacity for outreach support at KS3 and KS4 utilising new outreach support service.</li> <li>Complete cohort analysis around PRU/LC numbers to inform PAN of proposed Assessment Centre</li> <li>Monitor and QA SLA with Learning Centres</li> <li>Ensure Outreach Teams effectively support TRANSITION &amp; REINTEGRATION and evaluate against success criteria</li> <li>Develop and design new KS3-4 assessment and reintegration centre.</li> </ul>	<ul> <li>Begin the decommission of Learning Centre in-reach provision</li> <li>Increase Secondary Outreach provision utilising existing Learning Centre staff (currently used to supervise high levels of in-reach placements across all LC settings)</li> <li>Open KS3-4 Assessment Centre based on cohort analysis from Year 1 (no more than 12 places)</li> </ul>	<ul> <li>Demand for AP places reduces considerably due to impact of outreach support and strengthened assessment and allocation system.</li> <li>Consider offering Outreach Provision and/or CPD as a Traded Service.</li> </ul>

	robust outreach delivery and set clear expectations around pupil numbers and priority groups.  • Make meaningful links with wider outreach services- special schools, local partners, DCST & DMBC colleagues			
Tier 3 child more complex needs with escalating learning/behaviour difficulties	<ul> <li>Increase PAN at Levett by 10 places to 100. This will provide much needed flexibility within the system to include: picking up Day 6 provision, flexible placements during transition and re-integration phase and resource sharing and a very small number of PLC in-reach who can't immediately be accommodated in mainstream.</li> <li>Co-design with Levett new admissions policy; analyse current cohort of young people and develop transitional plan to ensure yr 3 refocus of provision</li> <li>Co-design transitions panel and process with secondary heads and support successful transition.</li> <li>Agree 1 year contract extension for NBEC under existing criteria</li> <li>Pilot specialist AP that meets identified need e.g. Knife Crime- funding already in place for up to 20 places.</li> </ul>	<ul> <li>Maintain Levett @ 100 places</li> <li>BPL to open with 30 places</li> <li>NBEC- Continue to commission 50 places with strengthened QA.</li> <li>Closure of PLC in-reach provision.</li> <li>Learning Centres KS3 Current commissioned Spaces:         <ul> <li>St Wilfrids: 17 (includes 10 @ KS2)</li> <li>Central: 17</li> <li>South West: 18</li> <li>North: 12</li> <li>Learning Centres KS4 - brokered directly by schools- 90 places</li> </ul> </li> <li>Pilot specialist AP that meets identified need e.g. Knife Crime Funding for up to 30 places @ £10k £300k across 2018/2019</li> </ul>	similar to NBEC model, working in partnership with secondary schools in order to ensure outcomes.  • Reduce KS3 (and KS4) Learning Centre Places by one third – 102	<ul> <li>Maintain Levett at 100 places</li> <li>BPL to expand to 120 places</li> <li>Maintain a commitment to a 50 place KS4 single registered PRU-similar to NBEC model</li> <li>Fully decommission Learning Centres (reduction of previous total PAN by 100 places)</li> </ul>
Tier 4 Acute needs SEMH	<ul> <li>Confirm number of OOA placements where the primary need is SEMH and complete cost analysis</li> <li>Explore sufficiency around both/one of the PRU becoming an SEMH specialist provision for KS1-4 (40 places) as part of the SEND review.</li> <li>Cohort analysis for both PRU settings which includes primary need</li> <li>Develop criteria for placement in SEMH acute provision.</li> </ul>	<ul> <li>SEMH Acute pilot class in a PRU setting – 1 academic year (10 places) &amp; specialist SEMH outreach/EPS c. £170k</li> <li>Develop specialist knowledge around SEMH to inform provision at Tiers 2,3 and 4.</li> <li>Total places at Tier 3 and 4 = 374</li> </ul>		<ul> <li>40 place acute SEMH provision located at a current PRU site at £17k per pupil.         Projected cost: £680k     </li> <li>Estimated 10 OOA places return to in-house provision. This would create a saving of at least £300k</li> <li>Total places at Tier 3 and 4 = 320</li> </ul>